

PAY POLICY STATEMENT 2026/27

1. Introduction

1.1. This statement is published in line with section 38(1) of the Localism Act 2011. The Act requires councils to produce an annual pay policy statement that sets out the council's own policies towards a range of issues relating to the pay of its workforce, particularly its senior staff and lowest paid employees. The majority of terms and conditions are universal and apply to all employees, unless otherwise specified.

1.2. This pay policy statement does not apply to schools, other than in reference to pay bargaining for support staff in locally maintained schools.

1.3. Herefordshire Council's rules with regard to the employment of staff are set out within the employment rules contained within part 4, section 9 of the constitution.

1.4. This statement is subject to annual review.

2. Pay structure, national and local frameworks

2.1. Herefordshire Council (the council) is committed to fair pay and grading determined by a robust and objective job evaluation process. The National Joint Council's (NJC) job evaluation scheme is used for identifying the pay grade for all posts up to 07HC and the Hay job evaluation scheme for posts above this level.

2.2. The council's pay structure is based on the National Joint Council for local authorities pay spine up to 11HC. Pay structures above this are locally determined. The pay structure is at appendix A. The council adheres to the national pay bargaining for local government employees, including any negotiated annual cost of living increases. This also applies to support staff in local authority maintained schools.

2.3. To reflect market conditions, the council currently pays enhancements such as market forces supplements to attract candidates or to retain employees where there is an identified and evidenced skills shortage to enable the council to pay a competitive rate for the job. The council has a robust policy in place to manage market forces supplements. The majority of these supplements are paid to staff working in children's social care where there are nationally recognised shortages in the supply of qualified children's social workers. A small number of market forces supplements are in place for some senior management posts and these are illustrated in the table under section 3. Proposals for new market forces supplements are approved by the Director of HR and OD. Existing market forces supplements are reviewed no less frequently than every two years and may be withdrawn subject to notice, where the market conditions no longer warrant the payment.

2.4 To respond to the challenges faced by the council of retaining qualified and experienced social workers, the council has a welcome scheme payment and a retention scheme payment, which is supported by robust qualifying rules.

2.5 All other pay related allowances are the subject of either nationally or locally negotiated rates, having been determined from time to time in accordance with collective bargaining machinery and/or as determined by council policy.

2.6 The terms and conditions of employment for the majority of council employees are determined by the National Joint Council (NJC) for local authorities. Chief Officers are aligned to the Joint Negotiating Committee (JNC) for Chief Officers of Local Authorities (or Joint Negotiating Committee for Chief Executives of Local Authorities). These may be amended, supplemented or superseded by decisions on conditions of service made by the council from time to time and contained within the council's employment policies and procedures.

2.7 Where there are instances of differing pay awards determined for NJC and JNC granted by the national employers, the council reserves the right to adopt the most equitable pay award for senior officers whose salaries fall within the grades HoS1, HoS2 and HoC1 to ensure fairness and to maintain the pay structure.

2.8 Nationally or locally determined rates and terms and conditions apply for other employee groups including:

- Employees whose pay and conditions are determined by the Soulbury Committee;
- Centrally employed teachers whose pay and conditions are determined nationally;
- Employees who have transferred from the NHS to the council and retain their former terms and conditions of employment;
- Employees who have retained terms and conditions of employment from other employers following a TUPE transfer to the council.

3. Level and elements of remuneration for each chief officer

3.1 The definition of chief officer is defined as the head of the authority's paid service or a statutory chief officer which under the Local Government and Housing Act 1989 means Director of Children's Services, Director of Adult Social Services, Director of Public Health, Section 151 Officer and Monitoring Officer or equivalent.

3.2 The definition of chief officer also includes non-statutory chief officers which means a person who, for most of the duties of his/her post, is required to report directly to the head of the authority's paid service.

3.3 The definition of a deputy chief officer means, a person who, for all or most of the duties of his/her post, is required to report directly to one or more of the statutory or non-statutory chief officers.

3.4 Those posts listed below are reported where there is a permanent established post and an employee in post at the time of writing. A copy of the [senior management structure](#) is available on the council's website.

Post Title	Salary grade
Chief Executive (head of paid service)	CEX
Statutory chief officers	
Corporate director, children and young people ³	DIR2
Corporate director, community wellbeing	DIR2

Director of governance and law (monitoring officer)	DIR1
Director of finance (s151)	DIR0
Director of public health ²	HOC1
Non statutory chief officers	
Corporate director for economy and environment	DIR2
Director, human resources and organisational development	HOC1
Deputy chief officers	
Service director all age commissioning	HOS1
Service director adult social care and housing	HOS1
Head of delivery and improvement	HC13
Head of culture, museum, libraries and archives	HC13
Service director, education, skills and learning	HOS1
Service director, early help, CIN and safeguarding ¹	HOS1
Service director, corporate parenting	HOS1
Head of service, business support and performance	HC13
Head of legal services & deputy monitoring officer	HOS2
Head of practice management – governance & law (0.8 fte)	HC13
Democratic services manager	HC13
Information governance manager	HC10
Electoral services manager	HC09
Complaints and children's rights manager	HC11
Head of strategic finance (deputy s151)	HoS2
Strategic capital finance manager	HC13
Strategic finance manager – financial planning & analysis	HC13
Chief accountant	HC13
Head of corporate performance and intelligence	HC13
Commercial services manager	HC12
Risk and assurance manager	HC10
Counter fraud manager	HC11
Consultant in public health (1.6 fte)	HOS2
Public health principal (0.6 fte)	HC13
Head of communities (0.8 fte)	HC13
Head of resilient communities	HC13
Service director, growth	HOS1
Chief operating officer, resident services	HOS1
Major contracts, programme director	HOS1
Head of learning and organisational development	HC13
HR improvement manager	HC11
Health & safety manager	HC11
Head of transformation	HC13
Talk community customer lead	HC12

³ Market forces supplement £7,000 to be reviewed April 2026

² Market forces supplement £9,567 to be reviewed September 2026

¹ Market forces supplement £10,000 to be reviewed March 2027

4. Remuneration of lowest paid employees

4.1 'Lowest paid employees' is defined as those paid on full time equivalent salaries on Grade 02HC, spinal column point (SCP) 3. The NJC pay structure shows a Grade 02HC, spinal column point 2, which is not used and no staff are paid at this salary.

4.2 In July 2023 the council voluntarily adopted the Real Living Wage as a supplement and at its discretion, to top up those employees whose hourly rate fell below the Real Living Wage.

5. Relationship between remuneration of chief officers and remuneration of employees who are not chief officers

5.1. The salary ratio between the council's lowest paid scale point and the chief executive's salary is 1:7.03. This is a marginal improvement on the previous year. The salary ratio between the council's lowest paid staff and the chief executive's salary when considering the real living wage supplement is 1:6.72.

5.2 The multiple between the median FTE earnings of £33,063 p.a. and the Chief Executive is 1:5.27; and between the median full time equivalent earning for Chief Officers is 1:3.9.

6. Equality in pay – Gender Pay Gap

6.1 Since April 2018, employers with more than 250 employees have been legally required to publish the difference between the average earnings for male and female employees, known as the gender pay gap, This is not measuring Equal Pay (equal pay for equal value) which, has been illegal since the adoption of the Equal Pay Act 1970, now covered by the Equality Act 2010.

6.2 Employers who adopt equal pay can still have a large gender pay gap caused by where male and female employees are positioned along the pay structure. This is demonstrated in Appendix 2.

6.3 The council's gender pay gap is published annually within the equality analysis of our workforce, and the most recent report can be found here: [2025 Equality in Employment report](#)

6.4 The report includes the council's gender pay gap information for 2024 as the most recent data available at the time of publishing and is summarised below.

	Mean hourly pay	Median hourly pay
Female	£18.21	£15.69
Male	£ 18.26	£ 16.61
Pay gap	0.28% lower	5.55% lower

6.5 The following table puts the data into context and it shows that while Herefordshire Council has a pay gap of 5.55 %, it has decreased significantly since the previous year (10.4%), and it is performing better than some other organisations and the UK public sector overall.

Local authorities	Median pay gap
Powys Council	6.9%
Worcestershire County Council	6.7%
Herefordshire Council	5.55%

Shropshire Council	10.3%
Other organisations or sectors	
Hoople Ltd	15.2%
UK Public Sector	13.5%
West Midlands (all sectors)	10.1%
West Mercia Police	16%
Wye Valley NHS Trust	15.7%

7. Remuneration on recruitment

7.1 New appointments will normally be made at the minimum of the relevant grade, although exceptions can arise where necessary to secure the best candidate or if an internal candidate is appointed on promotion so that a pay rise ensues.

7.2 The chief executive, s151 officer, monitoring officer and corporate directors are on a spot salary as specified in this statement. Spot salaries are where there are no annual incremental increases in the salary structure; these are DIR0, DIR1, DIR 2, and CEX detailed in the pay structure at the end of this statement.

8. Increases and additions to remuneration

8.1 Employees within a salary pay band receive annual increments until the top of their salary grade has been reached. The increment is paid in April each year or after 6 months in post, whichever is the latter. In exceptional circumstances increments may be accelerated within the grade on grounds of special merit or ability, subject to the maximum of the level not being exceeded.

8.2 The chief executive is the returning officer for Herefordshire. No additional payment is made for fulfilling this duty for local elections as this is built into the overall salary. Employees who undertake election duties are paid a fee that is set by the returning officer depending on the duties undertaken.

8.3 From time to time it may be necessary to take account of the external pay market in order to attract and retain employees with particular experience, skills and capacity. Where this is necessary the council may apply pay supplements to posts which are determined to be 'hard to fill'. At all times the council will ensure the requirement for such supplements is objectively justified by reference to clear and transparent evidence of relevant market conditions. These supplements are regularly reviewed.

8.4 Honoraria payments are made to recognise either a special contribution an employee has made that is over and above general performance in a role, or where they have temporarily undertaken additional responsibility at a higher grade.

9. Use of performance related pay, bonuses or pension enhancements

9.1 The council does not apply any bonuses or performance related pay to employees.

9.2 Pension enhancements are made in line with the council's Local Government Pension Scheme (LGPS) discretions policy. The council's LGPS discretions policy is published and in the previous 12 months any mandatory and non-mandatory discretions which would result in a cost for the council have not been exercised.

10. Benefits in kind

10.1 Employees currently have access to salary sacrifice schemes for bicycles. The council operates a childcare voucher scheme to those employees already in the scheme at 1 April

2018 and subject to prevailing legislation. The council also offers staff access to a package of high street discounts and benefits. This reflects the benefits available to staff in neighbouring authorities so that the council is able to be competitive in recruitment markets.

10.2 Reasonable relocation expenses may be paid for new employees or workplace relocation. Employees are reimbursed for reasonable travel and subsistence expenditure incurred in the course of their work. Subsistence is only paid when travelling outside of the county.

10.3 Worcestershire County Council administers the local government pension scheme on behalf of the council.

11. Approach to payment on ceasing to hold office under or to be employed by the authority

11.1 The council's policy on termination of employment of employees prior to reaching normal retirement age is to base redundancy payments on the statutory calculation multiplied by 1.5.

11.2 The council operates a discretionary mutual early resignation scheme (MERS) under which an individual employee, in agreement with the council, chooses to leave employment in return for a severance payment or, if in the Local Government Pension Scheme and aged over 55, a pension that is not actuarially reduced. It is not a redundancy or a voluntary redundancy.

12. Accountability and decision making

12.1 In accordance with the council's constitution, the employment panel is responsible for decision making in relation to the recruitment, terms and conditions and severance arrangements for the chief executive, monitoring officer, section 151 officer, director of public health and corporate directors.

12.2 In accordance with the council's constitution, the chief executive is responsible for decision making in relation to all other employees of the council.

12.3 For those pay accountability matters identified within the Localism Act as being reserved to Council, the employment panel will be the body accountable for formulating recommendations to council. This includes the undertaking of an annual review of this statement before recommending its approval to council as one of the suite of documents council approves as part of its medium term financial strategy. The pay policy statement therefore forms part of the budget and policy framework of the council.

12.4 In addition to approval of this statement, the right of approval of new salary packages for additional posts not listed in this statement over £100,000 is reserved to Council. In such circumstances the employment panel will be the body accountable for developing recommendations to Council.

12.5 In line with [HM Treasury Guidance on Public Sector Exit Payments](#), decisions will be made at full council for any severance package exceeding £100,000. Any decision required for a severance payment over £20,000 and under the £100,000 threshold will be made by the chief executive and the council leader. Any decision on a severance package under £20,000 falls within the scheme of delegation.

13. Publication of and access to information

13.1 After approval by Council, this statement will be published on the council's website. In addition, statutory employees' (chief executive, directors, including the chief finance officer, and monitoring officer) details are disclosed in the council's annual statement of

accounts setting out the total amount of:

- Salary, fees or allowances paid to or receivable by the person in the current and previous year.
- Any bonuses so paid or receivable by the person in the current and previous year.
- Any sums payable by way of expenses allowance that are chargeable to UK income tax.
- Any compensation for loss of employment and any other payments connected with termination.
- Any benefits received that do not fall within the above.

APPENDIX 1 - NATIONAL JOINT COUNCIL FOR LOCAL GOVERNMENT GRADES:
PAY STRUCTURE AS AT 1 APRIL 2025

Grade	SCP	Annual Salary (£)	Hourly Pay Rate (£)
02HC	2	24,413	12.65
	3	24,796	12.85
03HC	3	24,796	12.85
	4	25,185	13.05
04HC	4	25,185	13.05
	5	25,583	13.26
	6	25,989	13.47
05HC	6	25,989	13.47
	7	26,403	13.69
	8	26,824	13.9
	9	27,252	14.13
	10	27,694	14.36
06HC	11	28,142	14.59
	12	28,598	14.82
	13	29,064	15.07
	14	29,540	15.31
	15	30,024	15.56
	16	30,518	15.82
07HC	17	31,022	16.08
	18	31,537	16.35
	19	32,061	16.62
	20	32,597	16.9
	21	33,143	17.18
	22	33,699	17.47
	23	34,434	17.85
	24	35,412	18.36
08HC	25	36,363	18.85
	26	37,280	19.32
	27	38,220	19.81
	28	39,152	20.29
	29	39,862	20.66
09HC	30	40,777	21.14
	31	41,771	21.65
	32	42,839	22.21
	33	44,075	22.85

	34	45,091	23.37
10HC	35	46,142	23.92
	36	47,181	24.46
	37	48,226	25
	38	49,282	25.55
	39	50,269	26.06
11HC	40	51,356	26.62
	41	52,413	27.17
	42	53,460	27.71
	43	54,495	28.25
	44L*	55,915	28.98
12HC	45L	57,373	29.74
	46L	58,876	30.52
	47L	60,329	31.27
	48L	62,003	32.14
	49L	63,628	32.98
13HC	50L	65,303	33.85
	51L	67,020	34.74
	52L	68,784	35.65
	53L	70,596	36.59
HoS2	1	88,296	45.77
	2	90,623	46.97
	3	93,012	48.21
HoS1	1	95,466	49.49
	2	97,986	50.79
	3	100,571	52.13

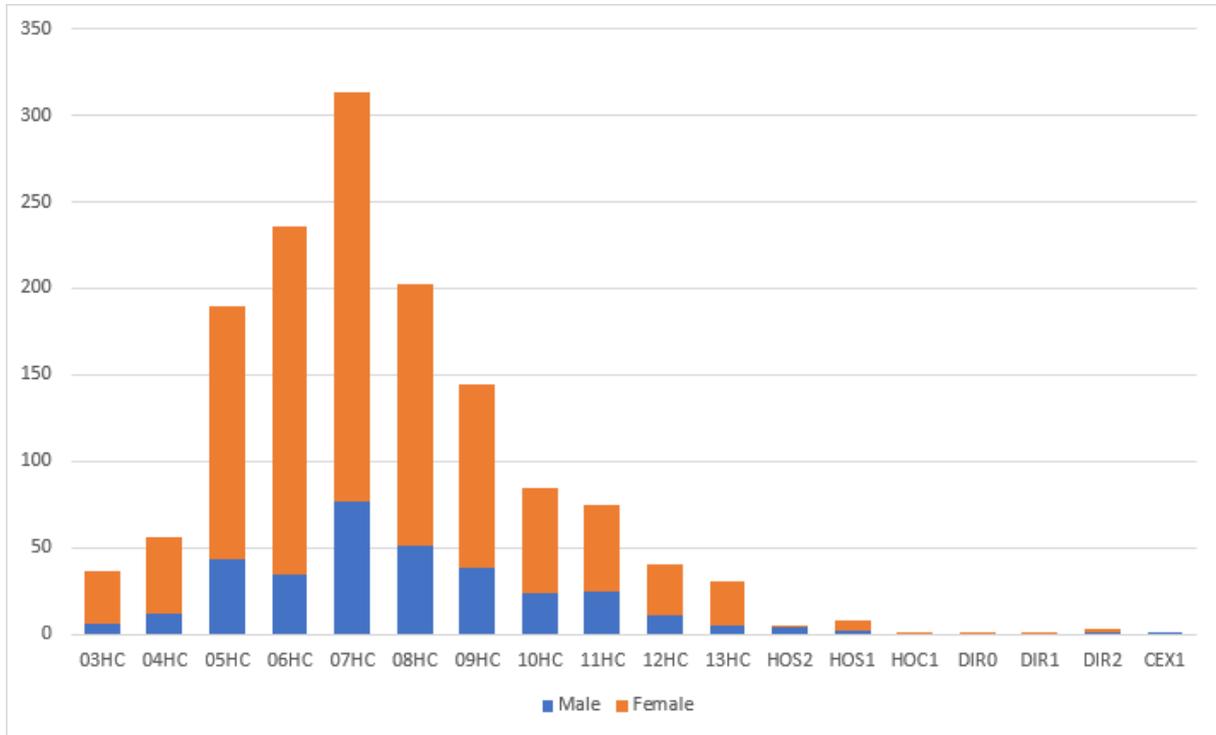
*SCP 44 and above are local SCPs

JNC Chief Officer Pay Structure

Grade	SCP	Annual Salary (£)	Hourly Pay Rate (£)
HoC1	1	95,465	49.48
	2	97,986	50.79
	3	100,571	52.13
DIR0	1	110,628	57.34
DIR1	1	120,865	62.65
DIR2	2	147,526	76.47

Chief Executive Pay Structure

Grade	SCP	Annual Salary (£)	Hourly Pay Rate (£)
CEX	1	174,377	90.39

APPENDIX 2 - Staff distribution across grades* as at September 2025


The graph above illustrates the distribution of male and female employees across the whole organisation against the council's pay structure at a snapshot of September 2025, regardless of their contract type or hours.

Women make up the majority of the workforce in almost every grade. The only exceptions are CEX1 and HoS2, where there are more men than women. These grades contain a very small number of posts and therefore have a limited impact on the overall workforce profile.

Although the workforce is predominantly female, a gender pay gap still exists. This is because men are disproportionately underrepresented in lower paid roles and more concentrated in higher paid grades. As a result, the median hourly rate for men is higher than for women, producing a pay gap of 5.5% in 2024.

The information in the graph shouldn't be compared with the table in section 3, which reports senior roles under the statutory definition of chief officer, non-statutory chief officers and deputy chief officers.